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# Embracing the Cloud, How Business Strategy helped clear the fog

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# Introduction

- 1) Stage 2 context / background
- 2) The journey
- 3) Challenges
- 4) Decisions
- 5) Conclusion



# Context

Stage 2



Journey



Self Direction

Story



# Background

2012

- New Strategic approach to Spatial Enablement

<2012

- Silos
- No system of record
- No single source of truth
- No Agency wide Geospatial Capability



# Background – Stage 1

## Stage 1

- Centrally coordinating Geospatial Team
- Enterprise Geospatial Platform
- Governance, data, integration, processes and tools



# Background – Stage 1

- Supported business units across the Agency
  - Informed Decisions
  - Deliver and Improve customer services
  - Support collaboration with Partners
- Examples:
  - Property
  - Gotcha
  - Improved Freight Permitting



# Background – Change

**Focused:  
Future**

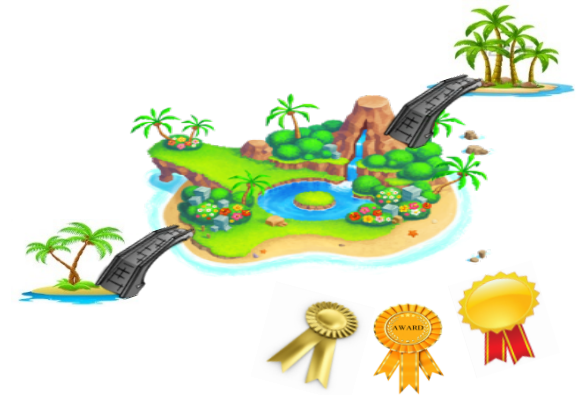
Attention to Business  
Intelligence

**Transformation  
Restructure**

Respond to a fast  
changing industry

**Remobilizing**

New Strategy,  
Responses and DNA



# GREAT JOURNEYS TO KEEP NEW ZEALAND MOVING

One Connected  
Transport System



People-centred  
Services



Partnerships  
for Prosperity



Curious, Collaborative, Customer Focussed





# Background – Change

- New Strategy and Direction required us to relook at our platform
- From our current aging platform we knew that:
  - Improved access for partners
  - Improved and greater variety of tools
  - Empower Staff with Self Service
  - Open Data
  - Mobility
  - Flexible, Agile
  - Resiliency



# The Journey

- Project Team
- Set off on our journey with the following in mind
  - Improved Access
  - Tools
  - Self Service
  - Open Data
  - Ease of Maintenance, administration and management
  - Mobility
  - Flexible, Scalable and Agile
- Set off on our Journey

Initiation

Planning



# Challenges



# Decisions



# Decisions

## GREAT JOURNEYS TO KEEP NEW ZEALAND MOVING

One Connected  
Transport System

Accessibility  
Internal and External

People-centred  
Services

Functionality  
Mobility  
Flexibility, Agility

Partnerships  
for Prosperity

Strengthen Existing  
Support  
Partnering

Curious, Collaborative, Customer Focused



# Decisions

New Tools, Apps, Functionality, Capability, COTS First, Development, 80/20

- People Centred Services. Is this what our customer needs? Will this benefit and support the organisation in creating great journeys?

Deployment: Local, IaaS, SaaS, PaaS, Hybrid

- Partnerships for Prosperity.
- People Centred.
- GISaaS, Managed Service

Security

- Partnerships for Prosperity and Collaboration (Better access to single source of truth)
- Cloud based IDP federated with AD
- Custom Roles

COTS First, Development, 80/20

- People Centred Services



# Decisions

Good Practice

ArcGIS Enterprise

GISaaS, SaaS and Local

Okta

Best Practices

GISaaS

Upgrade Local Tin

Migration

New Tools

Capacity

Insights

Time

80/20 COTS

IaaS, PaaS and SaaS

New Products

Budget

Upgrade Maphub on Local Tin

Local and SaaS

Data store

Change

Local, PaaS and SaaS

IDP

Capabilities

App/Apps

Transformation





# Decisions

Applied  
Approach

Ask Why

- Tracked according to timeframes
- Remained in Budget
- Learned a lot along the way

Business Case

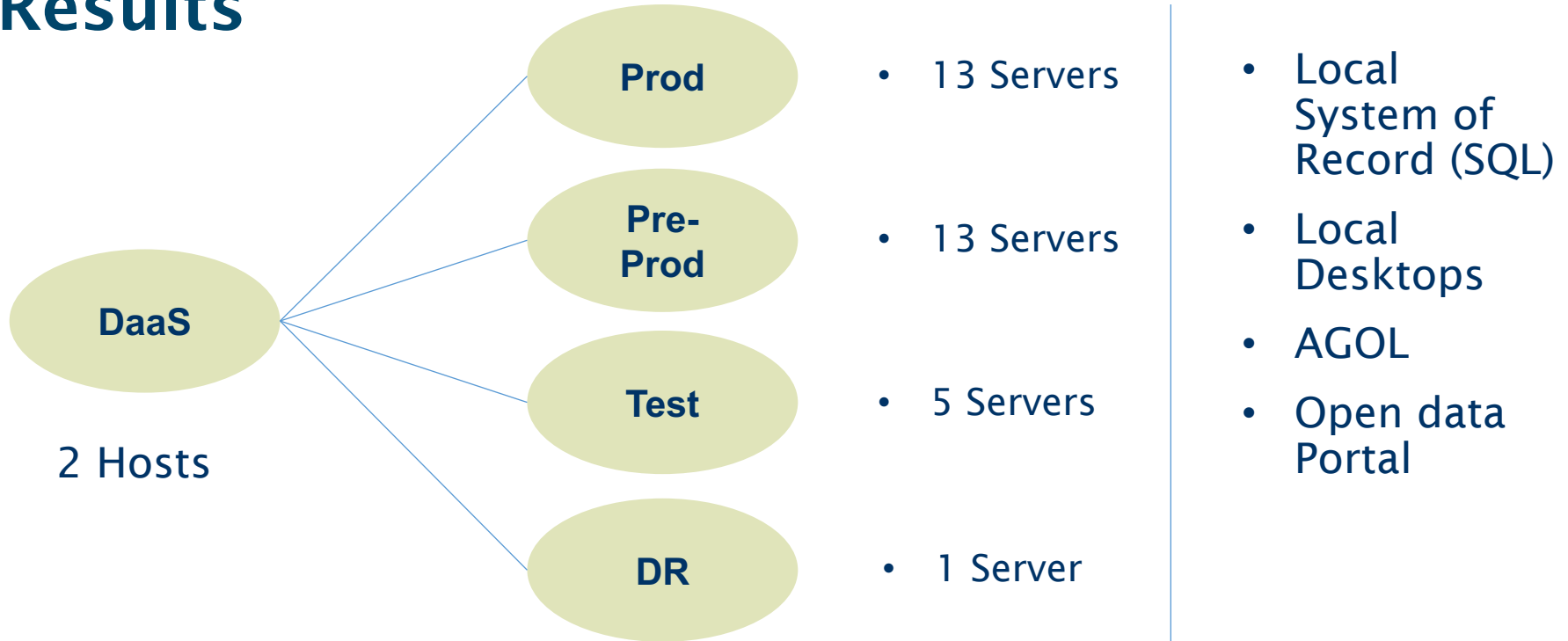
Detailed  
Req

SAD

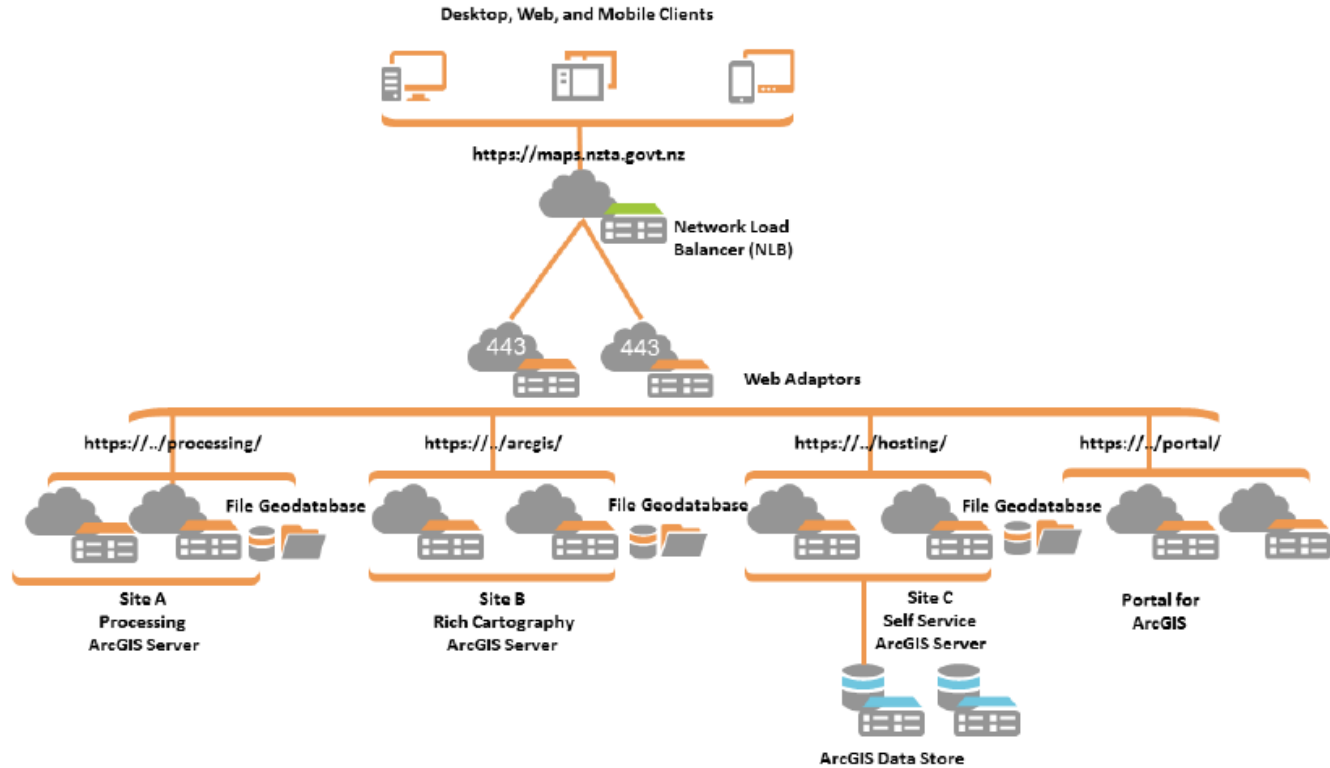




# Results



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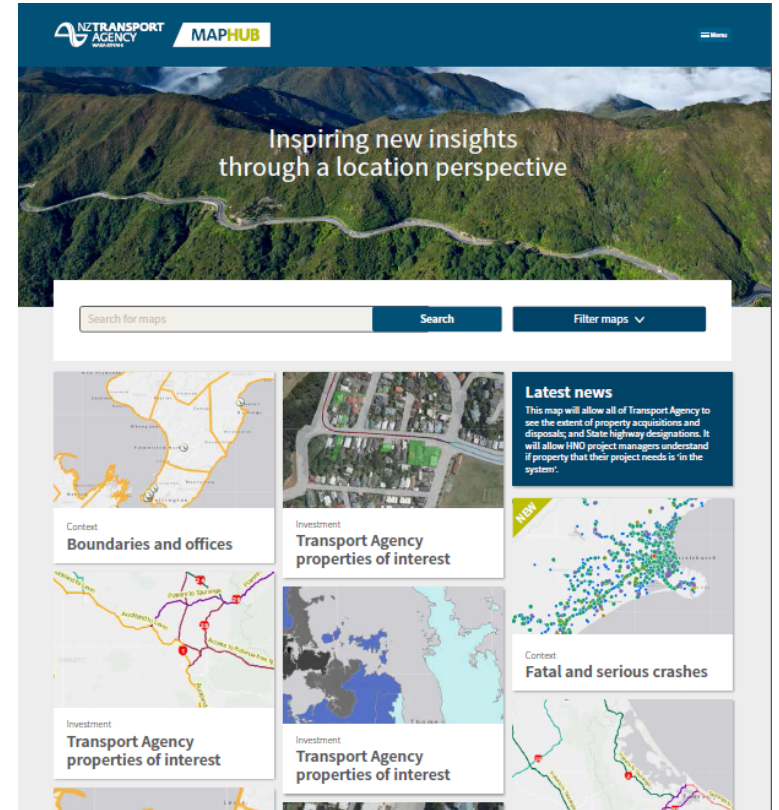
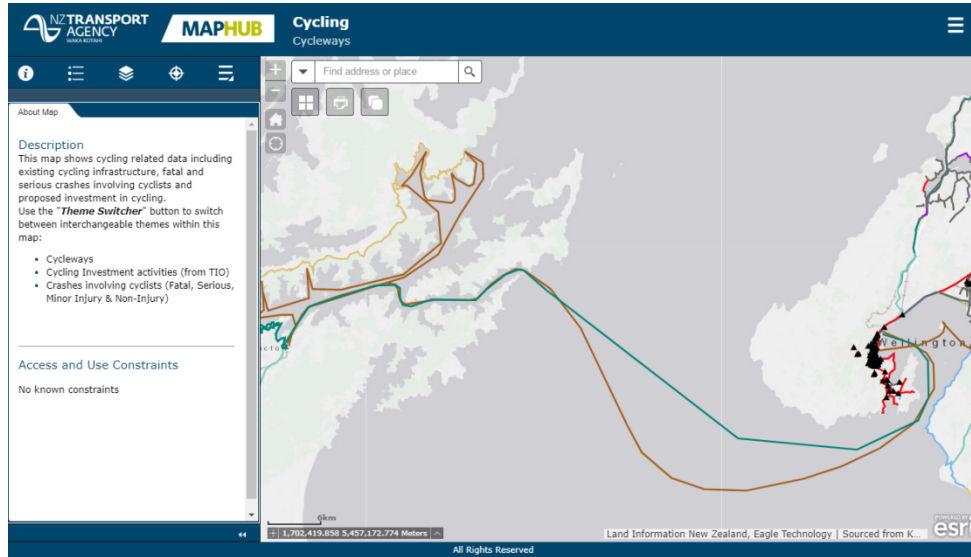


# Results

- Trough knowing our Why
  - Cloud based
  - 3 Environments and DR
  - ESRI ArcGIS Enterprise
  - Cloud based IDP
  - Custom Template and Tools
  - GISaaS
  - Tested
  - Migrated
  - Within Budget
  - In Time



# Results



# Conclusion

- Understand and Buy In to strategy so you can apply it to your approach
- Have Well Defined Whys
- Define your How's early.
  - Essential when working with others
  - Essential for all to buy in.
- Best Practice is not always your best practice.



# Questions

